CITY OF SALEM FINANCIAL SUMMARY Through Q2 / FY 2020

The summary of FY 2020 second quarter (Q2) financial activity displays expenditure information at the department level for the General Fund and resources displayed by type. For all other City funds, data is displayed with resources and expenditures. For all funds, the display includes columns noting comparison to budget and prior year actual activity. A positive number in the prior year comparison denotes an increase in FY 2020.

General Fund

| Resources | Budget | Actual through December 31 | As a Percent of Budget | Difference FY 2020 to FY 2019 Actual |
|---------------------------|-------------|----------------------------|------------------------------|---|
| Property Taxes | 71,358,520 | 66,151,532 | 92.7% | 1.8% |
| Franchise Fees | 18,601,060 | 3,968,549 | 21.3% | -5.5% |
| Internal Charges | 18,027,610 | 8,935,033 | 49.6% | 8.9% |
| Other Taxes | 969,830 | 563,739 | 58.1% | 108.9% |
| State Shared | 6,493,320 | 2,282,683 | 35.2% | 1.6% |
| Fees, Permits | 5,675,690 | 2,721,712 | 48.0% | 4.2% |
| All Other Revenues | 7,731,290 | 3,733,133 | 48.3% | 5.1% |
| Beginning Working Capital | 21,192,270 | 22,198,336 | 104.7% | -11.3% |
| Total Resources | 150,049,590 | 110,554,718 | 73.7% | -0.5% |

| Expenditures by Department | Budget | Actual through December 31 | As a Percent of Budget | Difference FY 2020 to FY 2019 Actual |
|------------------------------|-------------|-------------------------------|------------------------------|---|
| Mayor & Council | 211,810 | 120,117 | 56.7% | 20.8% |
| Municipal Court | 2,155,500 | 995,363 | 46.2% | 13.9% |
| City Manager | 1,295,970 | 596,010 | 46.0% | -14.6% |
| Human Resources | 1,580,220 | 697,160 | 44.1% | -2.8% |
| Legal | 2,447,240 | 1,196,391 | 48.9% | 9.7% |
| Finance | 4,149,740 | 1,815,650 | 43.8% | 2.5% |
| Parks and Recreation | 9,453,170 | 4,621,402 | 48.9% | 3.7% |
| Facilities Services | 4,297,960 | 2,088,600 | 48.6% | -6.7% |
| Community Development | 4,789,150 | 2,180,132 | 45.5% | 2.5% |
| Library | 5,063,480 | 2,174,923 | 43.0% | -5.6% |
| Police | 46,944,140 | 22,775,121 | 48.5% | 4.0% |
| Fire | 36,044,050 | 17,719,682 | 49.2% | 6.9% |
| Information Technology | 8,885,180 | 4,009,092 | 45.1% | 10.0% |
| Non Departmental | 7,166,600 | 1,582,634 | 22.1% | -13.2% |
| Urban Development | 5,317,740 | 2,349,460 | 44.2% | 8.2% |
| Total Expenditures | 139,801,950 | 64,921,735 | 46.4% | 3.9% |

BY THE NUMBERS Resources

The City received over 90 percent of total current-year Property Taxes during the second quarter. Excluding taxes paid in arrears by Comcast in FY 2019, property tax receipts in FY 2020 are 4.5 percent higher than the same time last year.

Franchise Fees and State Shared Due to collection timing, revenue collections increase later in the year.

The category, Other Taxes, is local marijuana sales tax receipts.

Beginning Working Capital—the funding available at the start of the fiscal year—equals almost 20 percent of total resources through Q2, and is 11.3 percent less than FY 2019.

Year-to-year increases of 4.2 percent for Fees, Permits reflect fluctuations in planning-related fees and fire safety permits, code enforcement fees, and sign permits.

Internal Charges include the support services charges, reimbursements for labor and overhead from other funds, and fund-to-fund transfers. The 8.9 percent gain is mainly due to the 7.4 percent year-over-year increase in the overall budget for this revenue category and the 9.0 percent increase for the Support Service Charge, which is received in regular intervals.

BY THE NUMBERS Expenditures

With 50 percent of the fiscal year complete, including 13.1 payroll periods (representing 51 percent of periods for the year), expenditures are trending as anticipated. The 3.9 percent year-over-year increase is influenced by anticipated cost escalators, such as labor contract / market adjustments to salaries, the corresponding increase to PERS expense, and health benefits expense. Differences are also influenced by changes in position vacancy rates and the timing of materials and services expenses.

CITY OF SALEM FINANCIAL SUMMARY Through Q2 / FY 2020

Other Funds

| | | Resources | | Expenditures | | | |
|---|--------------------------------|----------------|-----------------|--------------------------|----------------|------------|--------------------------|
| | | | As a Percent | Difference FY 2020 to | | As a | Difference FY 2020 to |
| | | Actual through | of | FY 2019 | Actual through | Percent of | FY 2019 |
| | | December 31 | Budget | Actual | December 30 | Budget | Actual |
| * | Transportation Services | 9,497,514 | 53.2% | -10.3% | 7,146,766 | 43.9% | -16.2% |
| | Streetlight | 1,899,379 | 65.7% | 16.0% | 887,557 | 35.0% | 48.1% |
| * | Airport | 1,883,625 | 85.6% | 3.3% | 643,954 | 29.3% | 17.3% |
| | Community Renewal | 886,276 | 17.1% | -8.5% | 599,113 | 11.6% | 19.1% |
| | Downtown Parking | 918,839 | 71.6% | -4.0% | 541,042 | 42.2% | -0.5% |
| | Cultural and Tourism | 2,724,139 | 58.8% | 0.4% | 1,838,763 | 44.3% | -2.6% |
| | Public Art | 54,615 | 93.8% | -10.0% | 3,801 | 6.5% | -82.7% |
| | Tourism Promotion Area | - | 0.0% | 0.0% | - | 0.0% | 0.0% |
| | Parking Leasehold | 843,764 | 75.9% | -5.7% | 362,180 | 32.6% | -4.3% |
| * | Building and Safety | 12,933,174 | 97.4% | 27.4% | 2,904,697 | 48.3% | 4.5% |
| | Traffic Safety | 283,096 | 13.4% | 0.0% | 129,770 | 6.8% | 0.0% |
| | General Debt | 18,629,798 | 85.8% | 0.3% | 4,570,385 | 21.7% | -8.4% |
| | Capital Improvements | 127,157,567 | 72.0% | -4.0% | 24,204,761 | 13.7% | 81.6% |
| | Extra Capacity Facilities | 37,600,126 | 105.1% | 13.8% | 6,217,432 | 17.4% | 110.4% |
| | Development Districts | 5,404,320 | 115.0% | 36.7% | 16,391 | 0.3% | 102.9% |
| * | Utility | 96,185,895 | 65.0% | 0.8% | 43,377,052 | 37.3% | -0.5% |
| * | Emergency Services | 3,922,997 | 92.5% | 7.4% | 609,773 | 53.1% | 60.9% |
| * | WVCC | 7,787,954 | 57.8% | 13.1% | 6,058,145 | 47.4% | 18.9% |
| | Police Regional Records | 1,582,765 | 88.0% | 9.4% | 820,605 | 65.3% | 439.2% |
| * | City Services | 12,098,261 | 71.1% | 2.4% | 4,456,584 | 37.5% | -7.8% |
| * | Self Insurance Benefits | 23,952,183 | 61.3% | -26.6% | 13,743,258 | 35.2% | -7.8% |
| * | Self Insurance Risk | 11,849,573 | 86.9% | 0.0% | 2,388,103 | 17.5% | 0.0% |
| | Equipment Replacement | 11,955,165 | 86.9% | 11.9% | 690,080 | 5.0% | -67.6% |
| | Trust and Agency | 9,898,204 | 90.9% | 25.0% | 1,708,428 | 36.2% | 557.1% |
| | | | | | | | |

Resources

Beginning working capital accounts for \$258.1 million or 64.5 percent of the \$399.9 million total resources reported in the above table for all other City funds. To begin FY 2020, actual working capital exceeded the budget by \$11.3 million or 4.6 percent. At the second quarter mark in the fiscal year, total resources equal 72.6 percent of the amount anticipated in the FY 2020 budget for this grouping of funds.

Expenditures

The nine funds marked with an * have a total of 520.5 full-time equivalent (FTE) authorized positions, approximately 42.1 percent of the total FTE count for the City in the FY 2020 budget. The General Fund supports the remaining 717.25 FTE positions. Of the \$123.9 million in total actual expense through December 31 documented in the above table, \$29.1 million or 23.5 percent is personal services expense.

Materials and services purchases for supplies, equipment, and services equal \$74.6 million or 60.2 percent of total expenses. Four funds—the Utility Fund, Self Insurance Benefits Fund, Self Insurance Risk Fund, and Capital Improvements Fund—account for \$83.7 million or 67.6 percent—of the total.