Fiscal Year 2024



Budget in Brief

Find out more at www.cityofsalem.net/budget

The City of Salem adopts its budget each June for the following fiscal year, which runs from July 1 to June 30.

While the budget is a financial document, it is also an important policy document, outlining the City Council's priorities for the upcoming year and showing how financial resources will be committed toward those goals.

The City of Salem Community Result Areas

Good Governance Natural Environment Stewardship Safe and Healthy Community Safe, Reliable, and Efficient Infrastructure Strong and Diverse Economy Welcoming and Livable Community













Over the past several years, the City has framed its budget around result areas that have been defined by the community and City Council through development of the Strategic Plan. This presentation clearly demonstrates how the City plans to fund and realize these priorities.

Annual Budget Process

City Council Policy Agenda: annual work plan

Five-Year Forecasts City Manager Recommended Budget development Budget Committee proposal and public input City Council budget review and public hearing

City Council adoption of the budget

November -January

January

February -March April -May June

June

How it All Works Together The budget is one component in an annual cycle of planning and collaboration. The City Council looks to the community for feedback through survey responses, board or commission service, and neighborhood association participation to inform its policy agenda. The City Council's policy agenda reflects spending priorities that are included in the budget. Results achieved through funded programs and projects in the budget are featured in an annual community report.

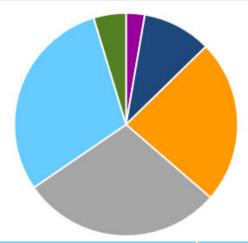
City Budget

Operating Expenditures: \$531.5 Million

Supporting Community Outcomes

The City's FY 2024 total operating budget is summarized by service groupings provided in each result area. A majority of the budget is allocated to support infrastructure, governance, and safety.

Strong and Diverse Economy	\$14.4M
Parking infrastructure and enforcement	4.2M
Business and redevelopment support	4.1M
Cultural events and tourism	3.7M
Salem Municipal Airport	2.3M



Safe and Healthy Community	\$158.8M
Emergency and public safety services	146.2M
Building permits and inspections	9.9M
Salem Municipal Court	2.6M
Natural Environment Stewardship	\$24.9M
	\$24.9M 13.5M

Welcoming and Livable Community	\$53.0M
Parks and recreation	13.0M
Low-income programs and housing support*	27.1M
Salem Public Library	6.5M
Planning and neighborhoods	5.6M
Community events and art	0.8M

Good Governance	\$125.9M
Health benefits and risk management	48.6M
Administration and support services	41.8M
Vehicles and equipment	16.4M
General shared costs	9.4M
Bond debt payments	6.6M
City building maintenance	3.2M

Safe, Reliable, and Efficient Infrastructure	\$154.5M
Stormwater, wastewater, and water	98.4M
Bond debt payments	35.6M
Streets, sidewalks, and signals	19.1M
Streetlight	1.3M

^{*}Includes one-time grant supported sheltering services and sites. Expenses shown are not anticipated to be fully spent in FY 2024.

Capital Improvements Expenditures: \$224.8 Million

Multiple Geer Park Improvement projects are in the design phase. They include a fenced off-leash dog park, picnic shelters, a skate park, pathways, and sport field renovations. Skate park facilities are expected to conclude design this fiscal year.





Multiple McGilchrist Street SE Corridor **Improvement** projects are ongoing. The projects will include construction of a cycle track, sidewalks, curbs, gutters, center turn lane, signal improvements, and stormwater improvements.

Initial planning for Civic Center Seismic Improvements will begin this fiscal year. The project will construct seismic improvements to reinforce the Civic Center structure, mitigate potential existing hazards, and revitalize areas within the complex including Peace Plaza.

Wastewater, 24.2

Stormwater, 13.2

Water, 41.8

Transportation Infrastructure, 58.6

City Facilities and Buildings, 54.2

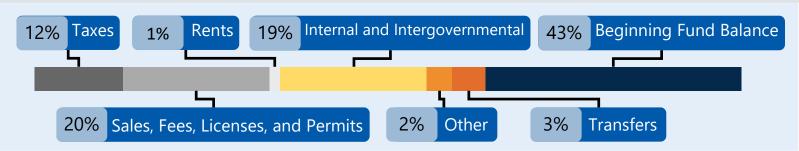
Parks, 20.7

Affordable Housing, 12.0

\$ In Millions

Geren Island Roughing Filter No. 2 Reconstruction is expected to conclude by the end of the fiscal year. The project will reinforce or replace aging components of the facility and divide the filter into two separate cells, ensuring there is enough safe, clean drinking water for years to come.

Total Resources: \$908.8 Million



The **Taxes** category includes property taxes and Permits are that support general City operations, voterapproved bonds for infrastructure projects, taxes paid by overnight franchise fees, and visitors, and marijuana sales taxes.

Sales, Fees, Licenses, Internal and Intercomposed of over 70 different charges, the largest being utility rates, planning fees, building permits.

governmental revenues consist of employee insurance premiums, specific another for a sales tax revenues shared by the State of Oregon, grants, and reimbursements from other agencies.

Transfers move money from one City fund to specific expense, usually for personnel costs or construction projects.

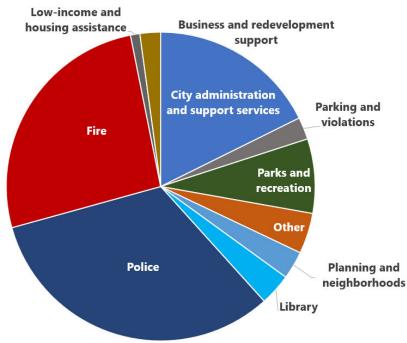
Beginning Fund Balance is the available cash in each City fund before revenues or expenses occur in the new fiscal year.

General Fund

Total Expenditures: \$186.2 Million

The General Fund pays for a wide variety of City services and programs including police, fire, library, parking, Center 50+, planning, parks, recreation, code enforcement, economic development, and administration and support services (including the City Manager's Office, Finance, Information Technology, and Legal). Emergency and public safety services account for 59 percent of General Fund expenses.

Most revenue sources in the General Fund, including property taxes, are not restricted which means they are not designated for a certain purpose or legally limited to fund specific services.

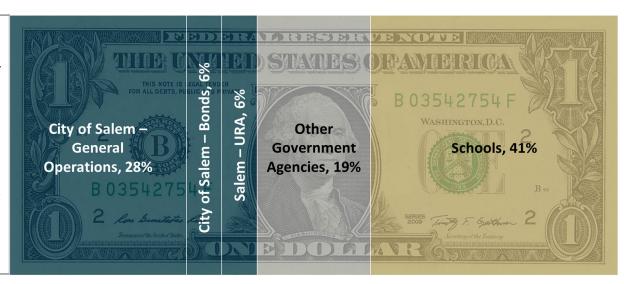


*Other includes construction project transfers, contingency, and shared costs.

More About Property Taxes

In Oregon, municipal services are funded by a combination of property taxes, fees, and charges. Income taxes paid in Oregon are used to fund State and Federal services. In Salem, nearly \$84M in property tax receipts are estimated for FY 2024 to support General Fund services which equates to 50% of total budgeted General Fund revenue. Bonds are voter-approved ballot measures used to pay for large City construction projects and cannot be used for general operations. Property taxes also fund Salem's Urban Renewal Agency (URA) to invest in key locations in specified geographic areas of the city to spur redevelopment. The URA is a separate municipal corporation from the City but is supported by City staff.

EXAMPLE:
Residents in
Marion County
pay property
taxes to fund
services
provided by
many different
taxing districts,
not just the
City, as shown
to the right.



For more details about the City of Salem or Urban Renewal Agency budget, visit www.cityofsalem.net/budget.